

Central Intelligence Agency



Washington, D.C. 20505

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DDI #00641-85

5 February 1985

Professor Robert J. Murray
Director, National Security Programs
Harvard University
John F. Kennedy School of Government
Cambridge, Massachusetts 02138

Dear Bob:

I'm writing to advise you informally that in response to your invitation to nominate Directorate of Intelligence officers for the Program for Senior Officials in National Security this spring, we will be sending you shortly through regular channels the names of four nominees. I know three of the four personally and they are first-rate officers.

I provided your invitation to other elements of the Agency and you may be hearing separately from them -- although I grabbed half of the offered eight slots in the program for this Directorate alone because of my personal belief in the value of the program. I hope others in the Agency will fill the other positions.

In any event, many thanks for the invitation to participate and I hope the nominees we are offering meet your criteria for the program. I know it will be a valuable experience for them.

Sincerely,

Robert M. Gates
Deputy Director for Intelligence

DDI/RMGates/de [redacted]
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HARVARD UNIVERSITY
JOHN F. KENNEDY SCHOOL OF GOVERNMENT
CAMBRIDGE, MASSACHUSETTS 02138

DDI- 00099-85

DIRECTOR, NATIONAL SECURITY PROGRAMS

79 JOHN F. KENNEDY ST.
(617) 495-1331

28 December 1984

Mr. Robert Gates
Deputy Director for Intelligence
Central Intelligence Agency
Washington, DC 20505

Dear Bob:

I am writing to confirm what I earlier mentioned to you orally, namely that the Kennedy School of Government will offer an eight-week Program for Senior Officials in National Security in the spring. This new program will be based on the very successful 1984 pilot program conducted for DOD. The program will run from 31 March to 24 May 1985, and be open to officials at the rank of GS-15 or the equivalent. The cost for the eight-week program, including room and board and all materials, but not including travel expenses, is \$9,800 per person. We can accommodate up to 8 CIA officers in this program; indeed, we hope to attract eight officers to ensure the program sufficiently reflects the perspectives of the intelligence community. The Department of Defense will send 48 civilian officials and military officers in 1985. Other Departments and Agencies are now being invited to participate at a reasonable scale.

The course curriculum is divided approximately equally between classes on management and classes on the substance of national security. This builds on an experience in the two-week summer program for Senior Executives in National and International Security and the Senior Executive Fellows program conducted each Fall. A copy of the curriculum used in last spring's pilot program is enclosed for your review. Some revisions in the curriculum are likely for 1985 but in the main the 1984 curriculum proved highly satisfactory and no major changes are contemplated, although suggestions from the Agency are very welcome.

Also enclosed is a summary evaluation of the pilot program by the DOD participants. As you can see they considered it a valuable program.

Yours sincerely,


Robert J. Murray

RJM:jh

enc.

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31 JAN 1985

TO: Bob
Dick

VIA: Helene

FROM: Claude *CK*

SUBJECT: Nominees for the Harvard 8-Week Program for Senior
Officials in National Security, 31 March-24 May 1985

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1. Dick: For your signature as Chairman of the Assignments
Panel the Harvard 8-Week Program for Senior
Officials in National Security

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2. Bob: For your approval. Four officers are recommended
for nomination to the Training Selection Board for the Harvard
8-Week Program for Senior Officials in National Security about
which Bob Murray wrote you last December.

3. Nominating papers are due to the Training Selection Board
by 8 February 1985.

Attachments:

1. Approval Memo.
2. Harvard University letter to Mr. Gates.

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